

# **EVOLUTION OF RESERVOIR MANAGEMENT TECHNIQUES**

**From Independent Methods  
to an Integrated Methodology**

**Impact on Petroleum Engineering Curriculum, Graduate  
Teaching and Competitive Advantage of Oil Companies**

**SPE 39713, Kuala Lumpur, Malaysia, 23–24 March 1998.**

**Alain C. Gringarten  
Imperial College, London**

# CONTENT

## ■ RESERVOIR MANAGEMENT PROCESS

- DEFINITION
- OBJECTIVES
- METHODOLOGY
- IMPLEMENTATION

## ■ IMPACT ON COMPETITIVE ADVANTAGE

## ■ PETROLEUM ENGINEERING CURRICULUM

# RESERVOIR MANAGEMENT

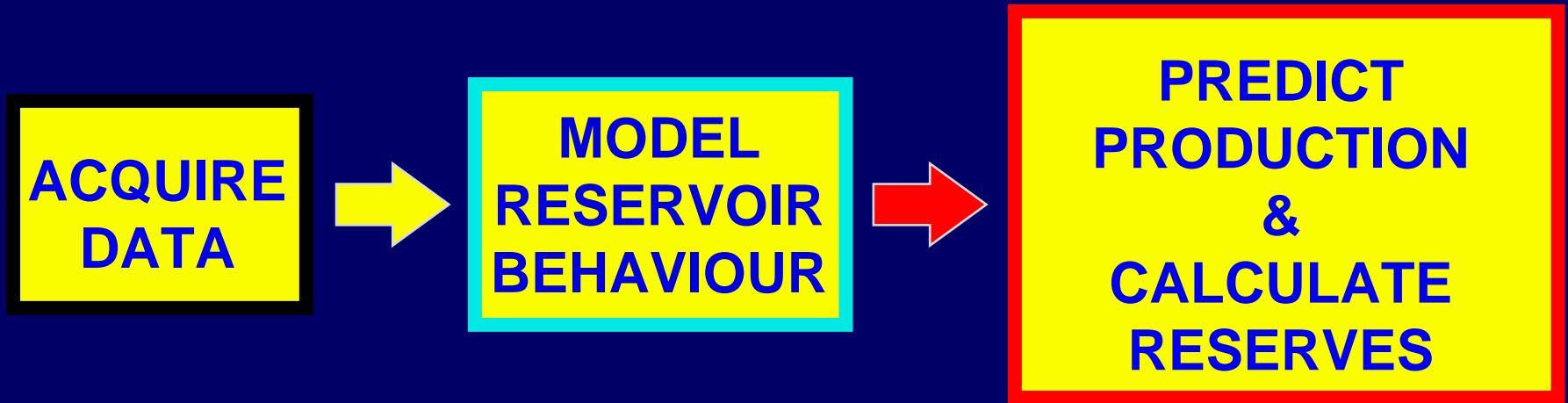
- APPLICATION OF AVAILABLE TECHNOLOGY AND KNOWLEDGE
- TO A RESERVOIR SYSTEM
- WITHIN A GIVEN MANAGEMENT ENVIRONMENT
- IN ORDER TO CONTROL OPERATIONS AND MAXIMISE ECONOMIC RECOVERY

# OBJECTIVES OF RESERVOIR MANAGEMENT

- **DECREASE RISK**
- **INCREASE OIL AND GAS PRODUCTION**
- **INCREASE OIL AND GAS RESERVES**
- **MINIMISE CAPITAL EXPENDITURES**
- **MINIMISE OPERATING COSTS**
- **MAXIMISE RECOVERY**

# RESERVOIR MANAGEMENT TOOL:

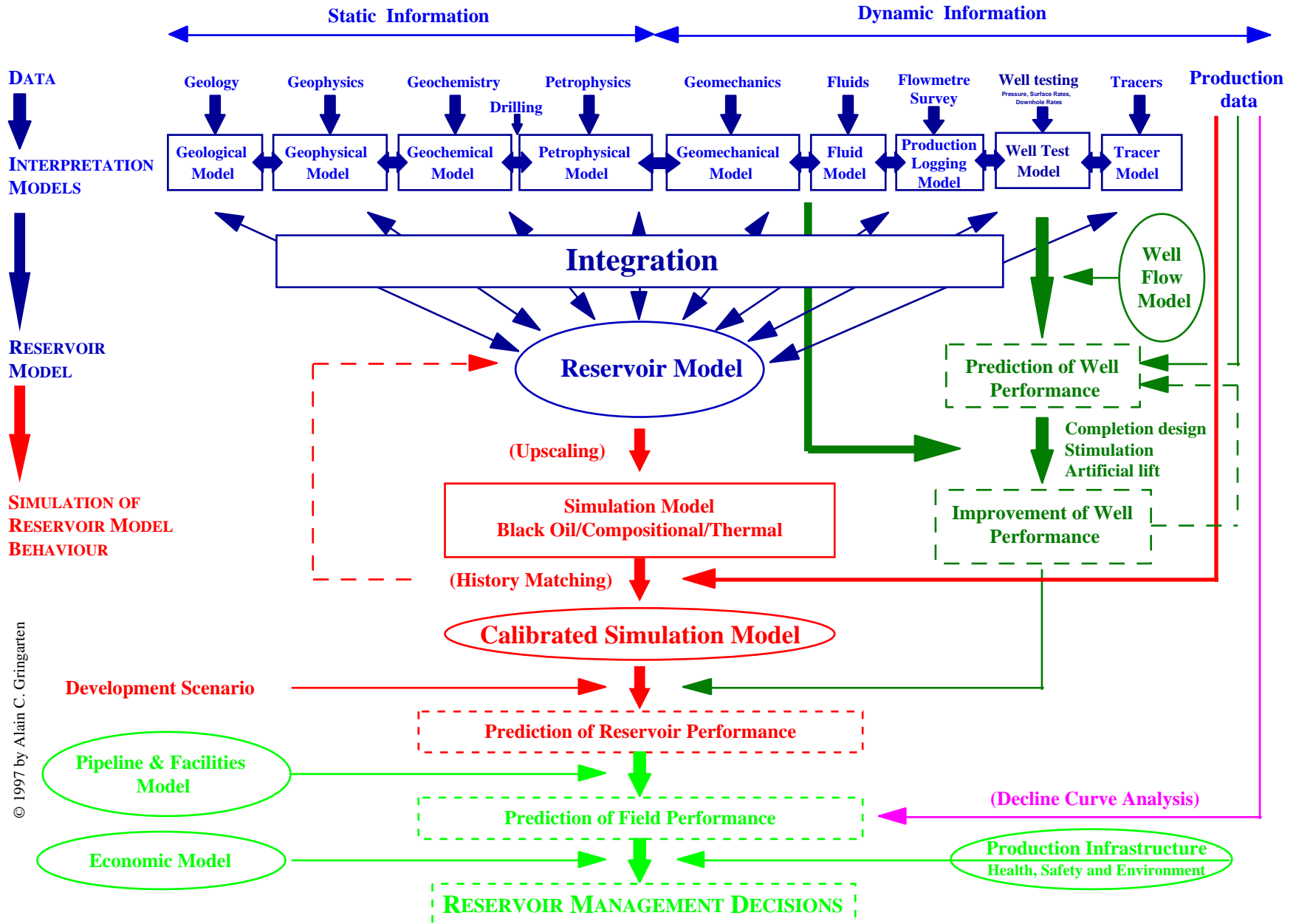
MODELLING THE RESERVOIR BEHAVIOUR TO MAKE DECISIONS



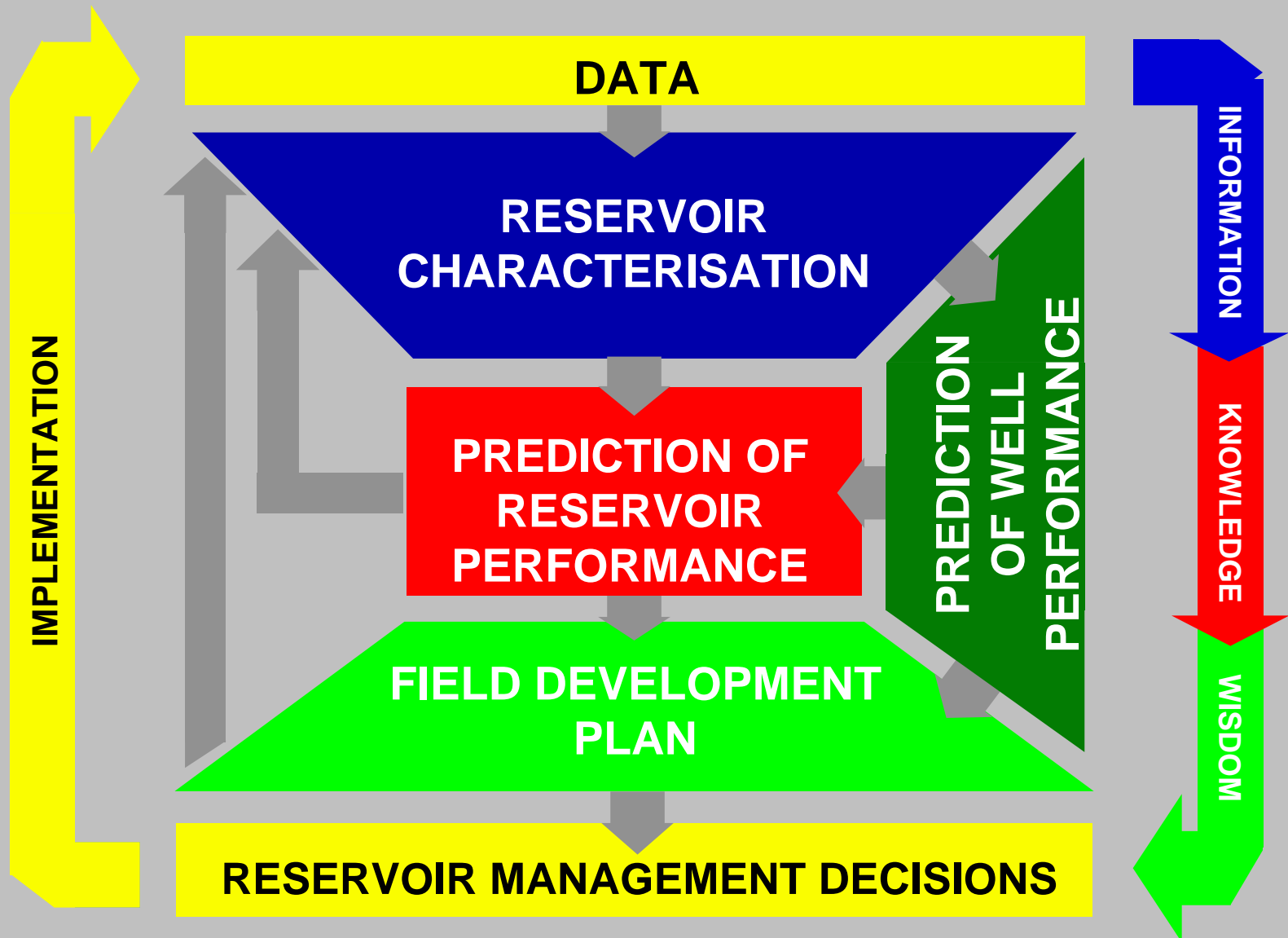
# THE MODELLING PROCESS

- 1 IDENTIFICATION OF A RESERVOIR MODEL**  
RESERVOIR CHARACTERISATION (INVERSE PROBLEM)
- 2 CALCULATION OF THE RESERVOIR MODEL BEHAVIOUR**  
UPSCALING AND SIMULATION
- 3 MATCHING OF RESERVOIR SYSTEM PAST PERFORMANCE**  
HISTORY MATCHING (DIRECT PROBLEM)
- 4 PREDICTION OF RESERVOIR SYSTEM FUTURE PERFORMANCE**  
(DIRECT PROBLEM)

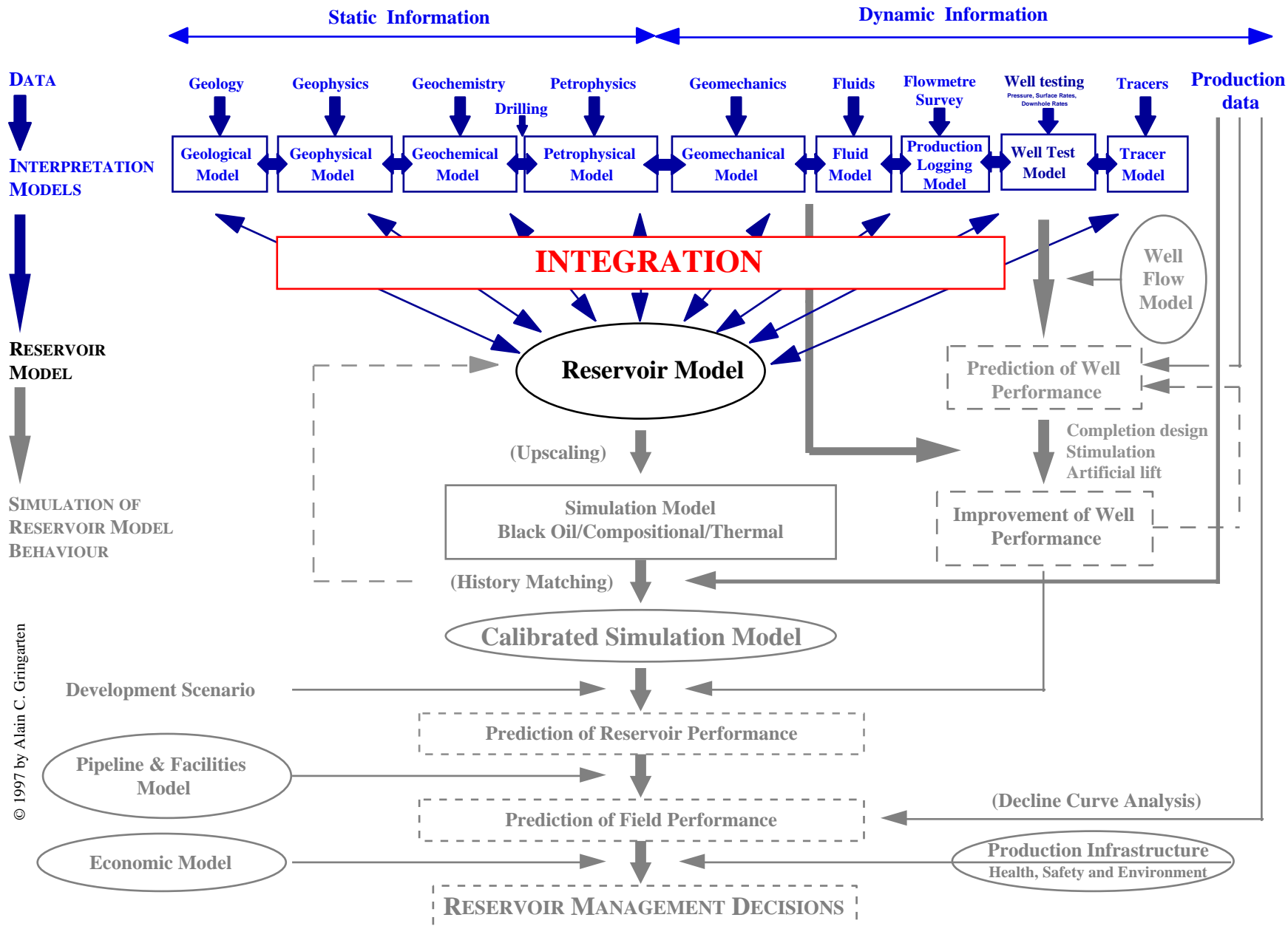
# RESERVOIR MANAGEMENT PROCESS



# THE RESERVOIR MANAGEMENT PROCESS



# RESERVOIR CHARACTERISATION



# RESERVOIR CHARACTERISATION

## ■ INTERPRETATION OF DATA

### >> STATIC INTERPRETATION MODELS ( DESCRIPTION)

**GEOPHYSICS, GEOLOGY**

**GEOCHEMISTRY**

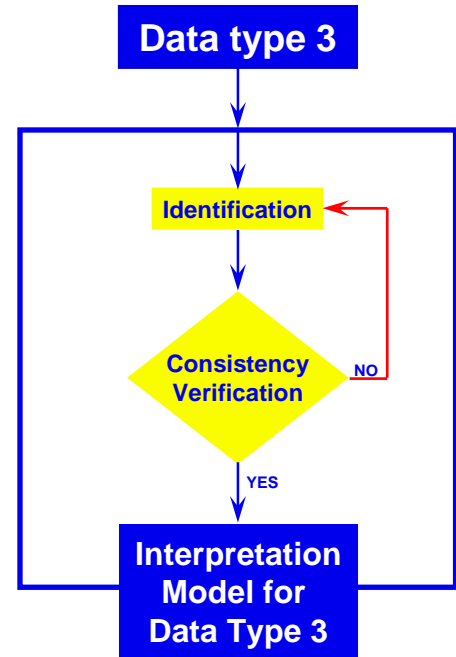
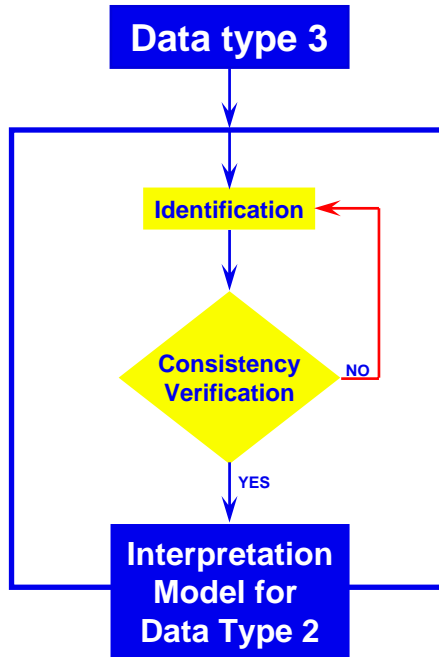
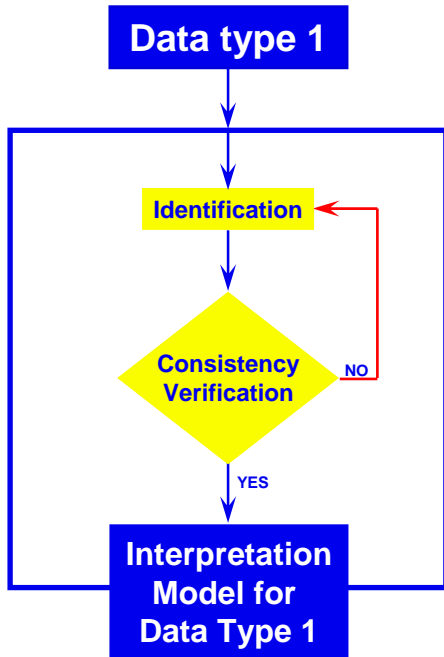
**PETROPHYSICS**

### >> DYNAMIC INTERPRETATION MODELS ( BEHAVIOUR)

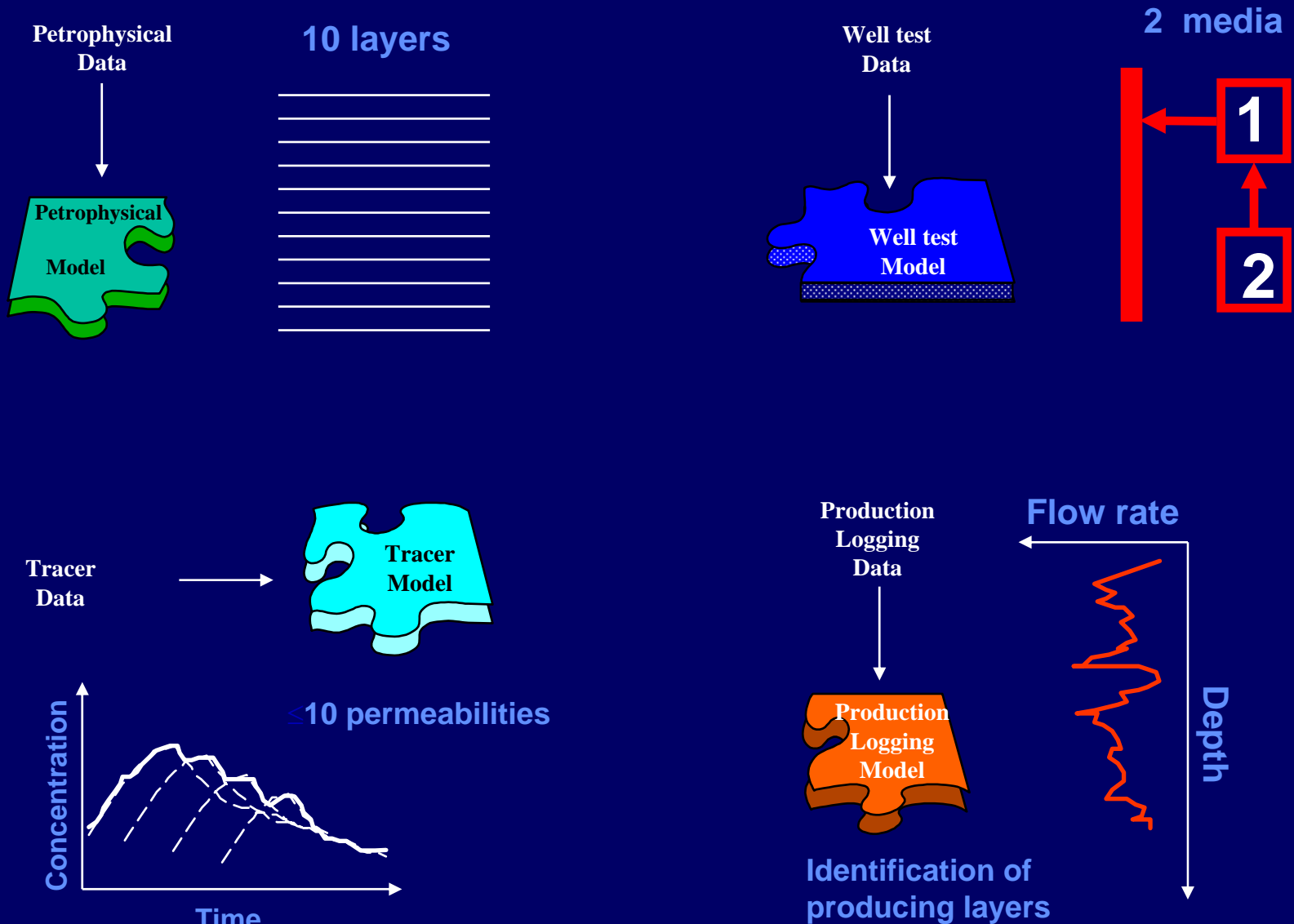
**GEOMECHANICS**

**WELL TESTS, TRACERS**

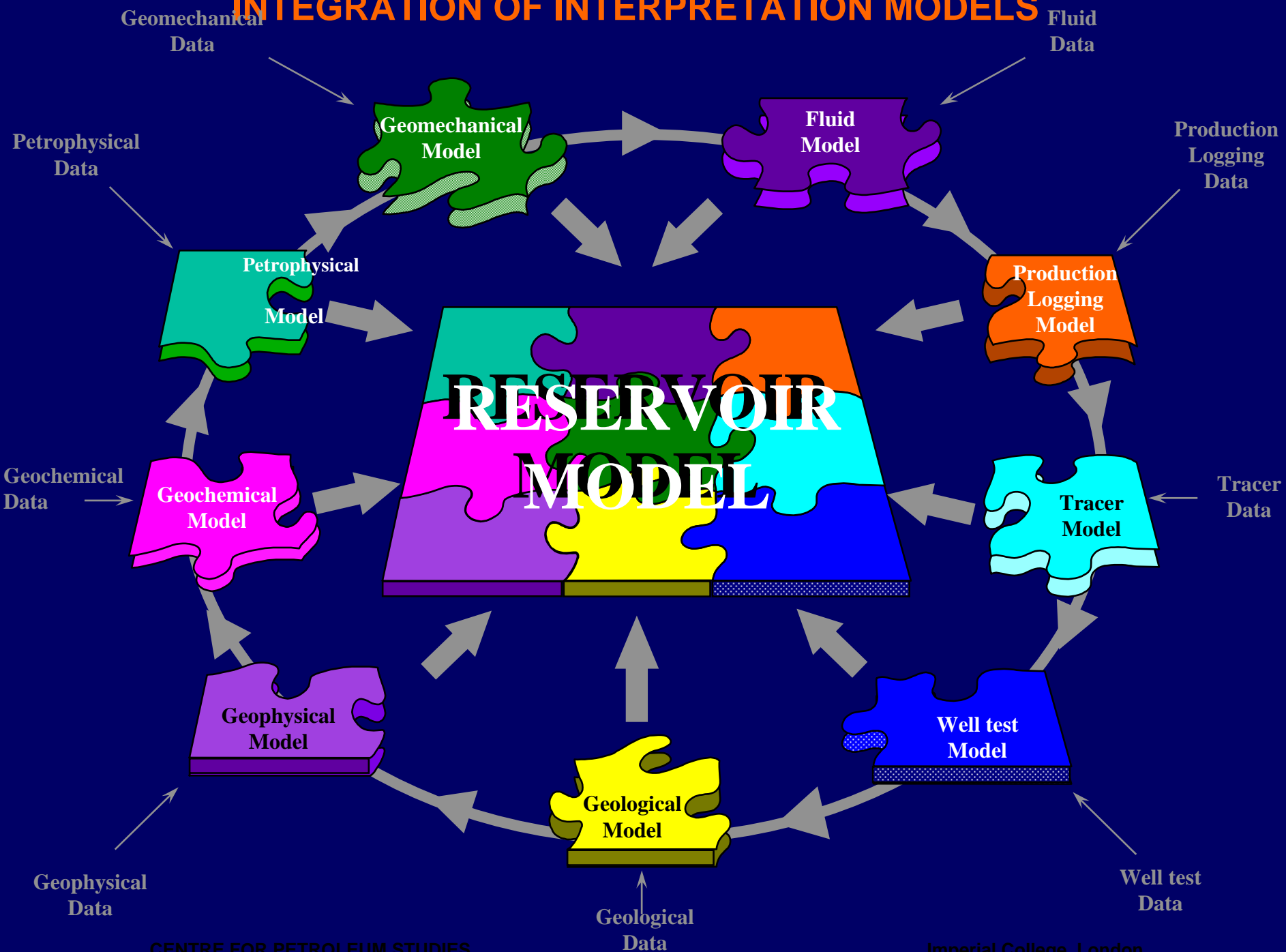
**FLOWMETRE SURVEYS**



# INTERPRETATION MODELS



# INTEGRATION OF INTERPRETATION MODELS



# INTEGRATION OF INTERPRETATION MODELS

## ■ DETERMINISTIC TECHNIQUES

## ■ STOCHASTIC TECHNIQUES

>> INTERPOLATION BETWEEN SPARSE DATA (WELLS) AND  
EXTRAPOLATION

>> CORRELATION AND ORDERING OF INFORMATION

>> INTEGRATION OF INFORMATION (CONDITIONING)  
FROM DIFFERENT DATA SOURCES  
WITH DIFFERENT LEVELS OF RELIABILITY

>> GENERATION OF MULTIPLE, EQUIPROBABLE REALISATIONS OF THE  
RESERVOIR (PARAMETER DISTRIBUTIONS)

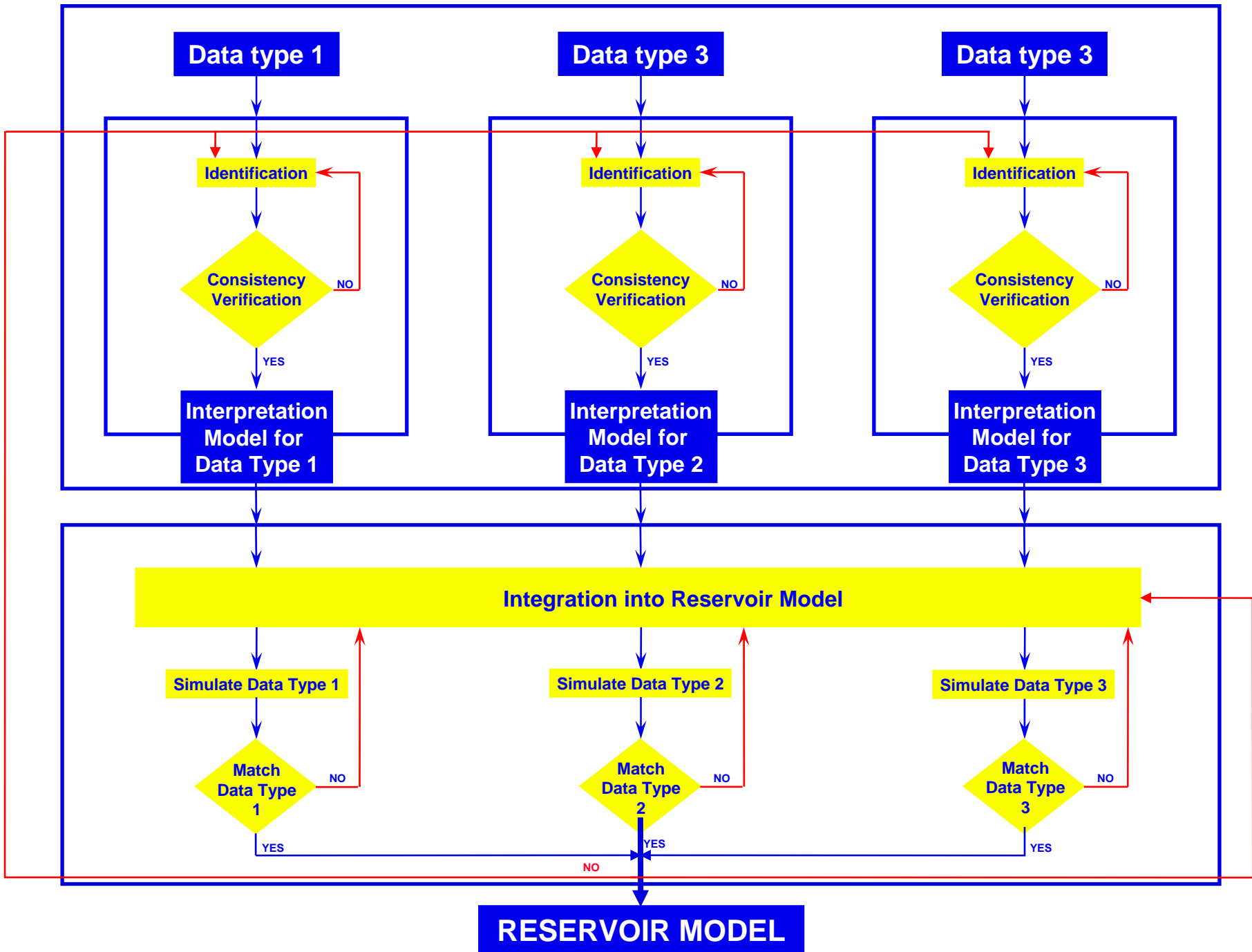
>> QUANTIFICATION OF UNCERTAINTIES

# RESERVOIR MODEL VERIFICATION

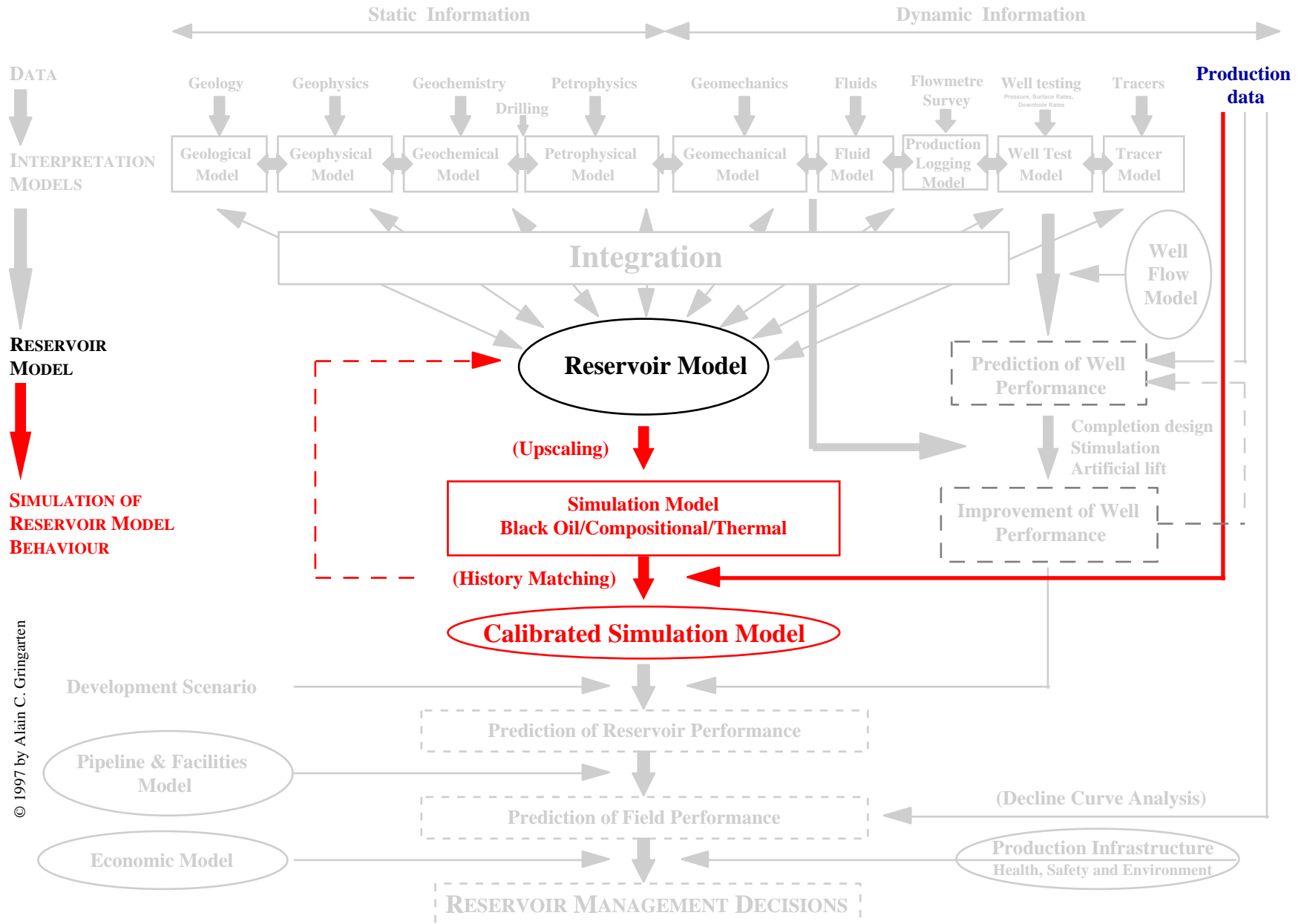
- Once the reservoir model is constructed, one must verify that this reservoir model is consistent with all available information and interpretation models.

This means that the reservoir model must reproduce all data acquired:

- the seismic,
- logs, etc...,
- well tests.



# VERIFICATION OF RESERVOIR MODEL FLOW BEHAVIOUR



# RESERVOIR MODEL FLOW BEHAVIOUR

- ❑ **USUALLY APPROXIMATED WITH NUMERICAL SIMULATOR**
- ❑ **DIFFERENT FLOW SIMULATORS MAY BE REQUIRED FOR DIFFERENT FLOW DATA**
  - **COMPLEXITY OF SIMULATOR FUNCTION OF PERFORMANCE TO BE SIMULATED (Black Oil, Compositional, Thermal, Chemical)**
  - **WELL TEST DATA REQUIRE HIGH RESOLUTION NEAR WELLS**
  - **GRIDDING FOR EXISTING NUMERICAL SIMULATORS COARSER THAN FOR RESERVOIR MODEL (UPSCALING REQUIRED)**
  - **SIMULATION OF VERY LARGE RESERVOIRS OR OF LOCAL HETEROGENEITIES REQUIRES:**
    - **Several hundred thousand cells, or**
    - **New mathematical formulations (Adaptive gridding, Streamline simulators,....)**

# RESERVOIR MODEL FLOW BEHAVIOUR VERIFICATION

## □ RESERVOIR MODEL FLOW BEHAVIOUR CONSISTENCY IS VERIFIED BY COMPARING:

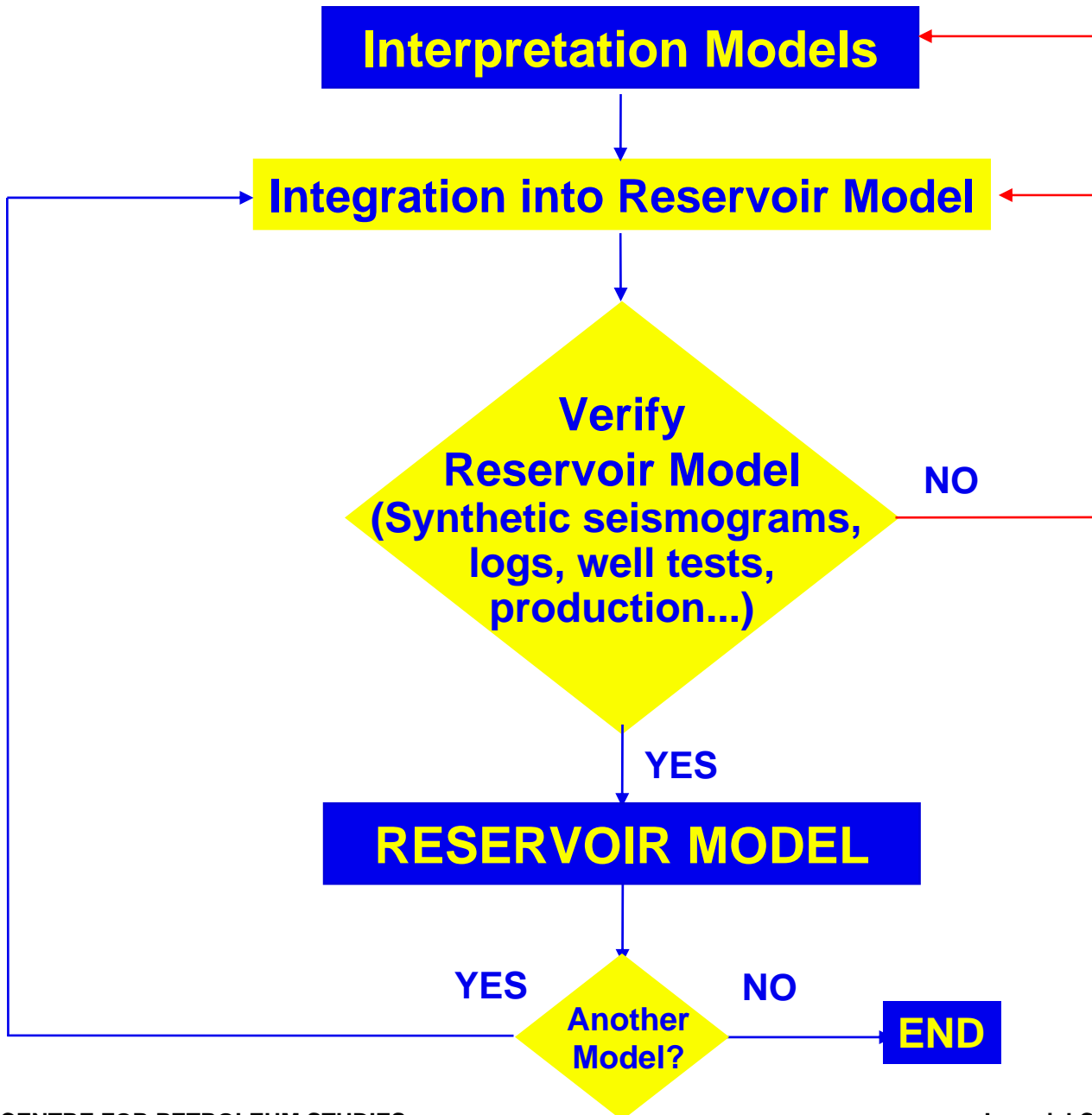
- OBSERVED DATA FROM WELLS (GOR, WOR,...), and
- CORRESPONDING RESPONSES FROM NUMERICAL SIMULATOR (HISTORY MATCHING)

## □ POSSIBILITY TO MATCH SATURATION FRONT LOCATIONS BETWEEN WELLS OBTAINED FROM REPEATED 3-D SEISMIC SURVEYS (RESERVOIR MONITORING)

# HISTORY MATCHING

- MATCH BETWEEN DATA AND MODEL CALCULATED BEHAVIOR CAN BE REFINED BY ADJUSTING RESERVOIR MODEL PARAMETERS WITHIN LIMITS CONTROLLED BY CONDITIONING
- ADJUSTMENT CAN BE MADE EASIER AND FASTER WITH STATISTICAL OPTIMISATION METHODS (ADAPTIVE HISTORY MATCHING) AND EXPERT SYSTEMS
- LACK OF SATISFACTORY MATCH WITHIN LIMITS CONTROLLED BY CONDITIONING REQUIRES MODIFYING THE RESERVOIR MODEL ( RESERVOIR CHARACTERISATION)

# CHARACTERISATION: AN ITERATIVE PROCESS



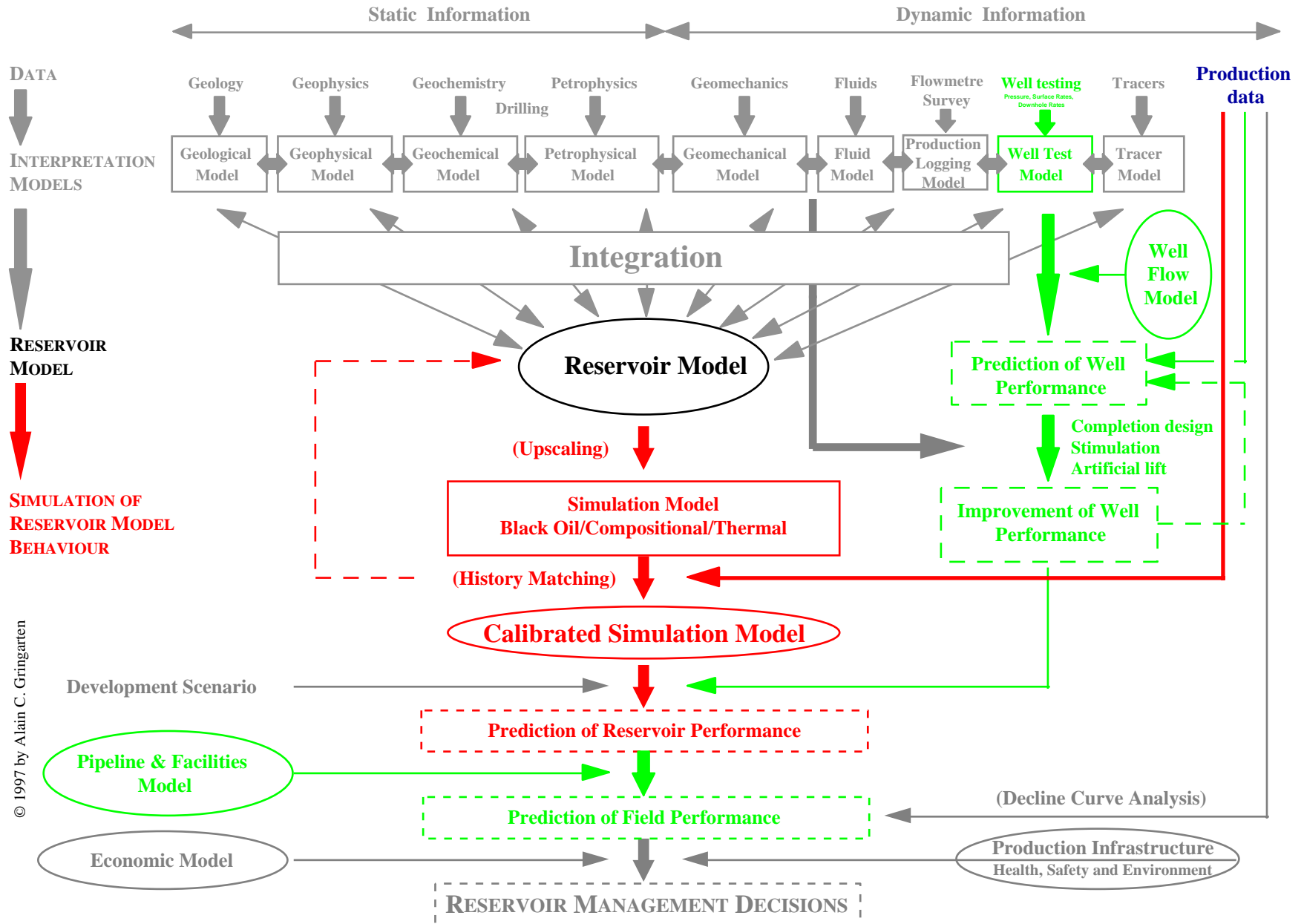
# PRODUCTION PREDICTION

- FOR PREDICTING PRODUCTION, THE RESERVOIR SIMULATOR MUST BE COUPLED WITH:

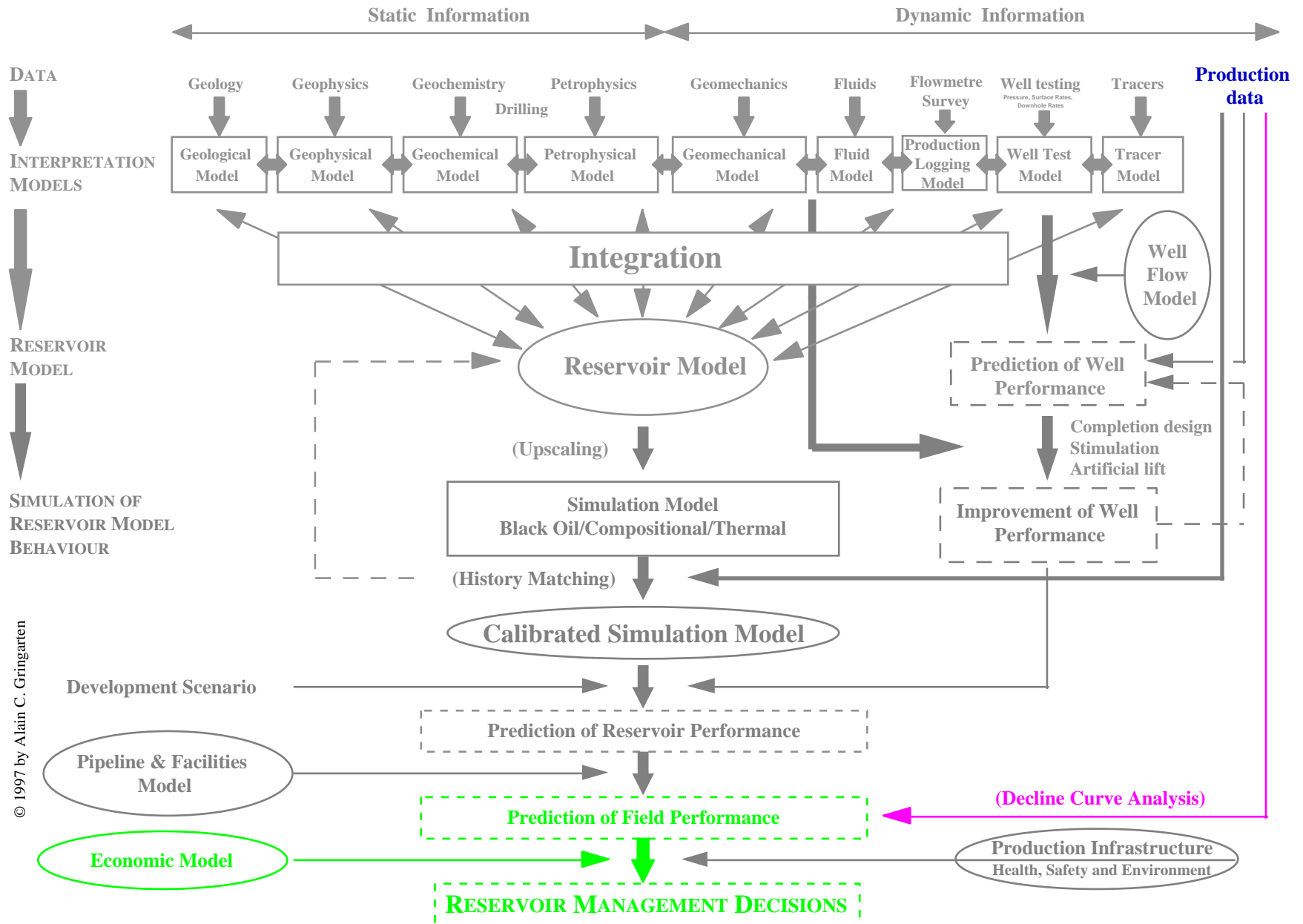
↓ WELL MODELS AND

↓ A SURFACE FACILITIES SIMULATOR

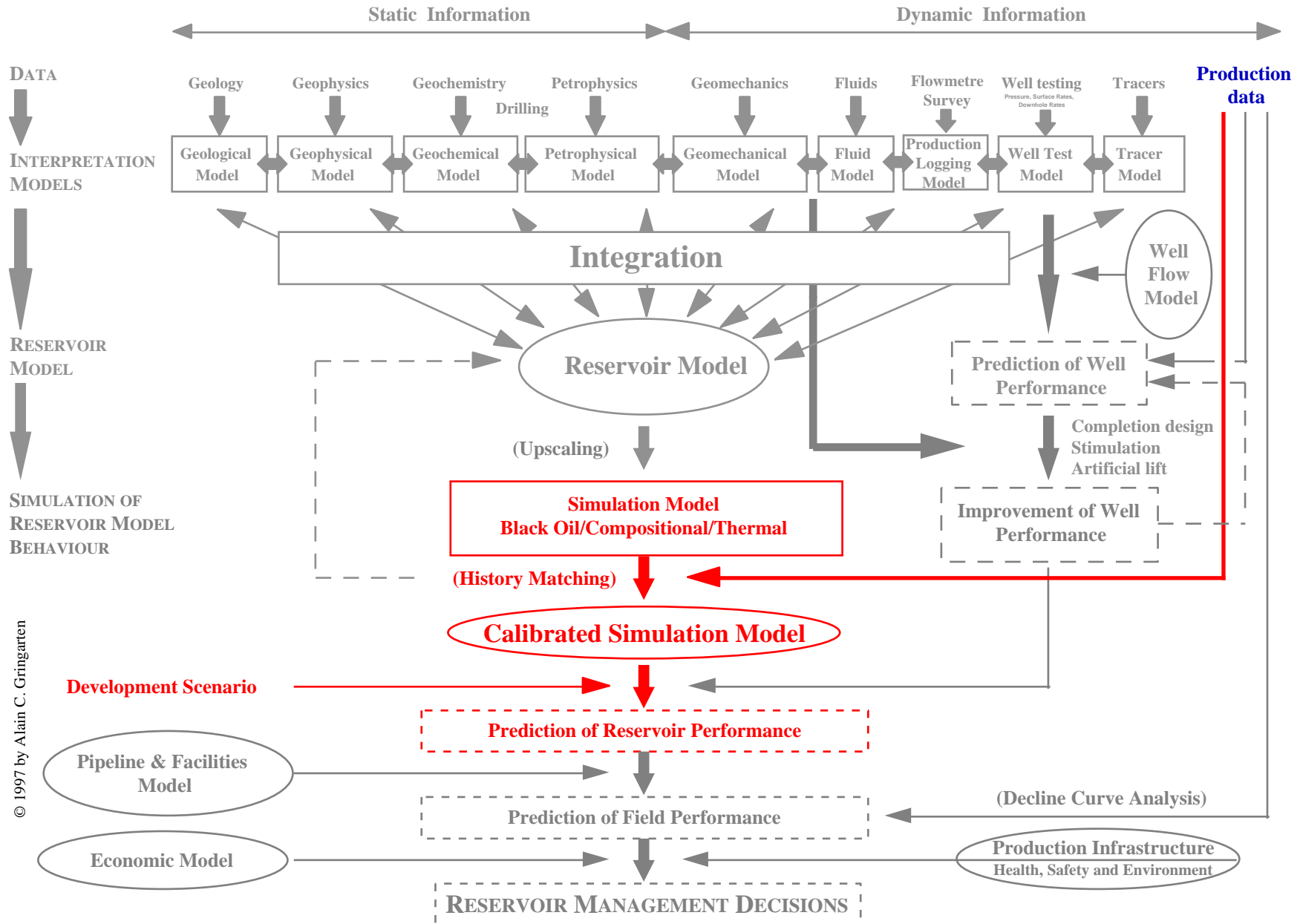
# PRODUCTION PREDICTION



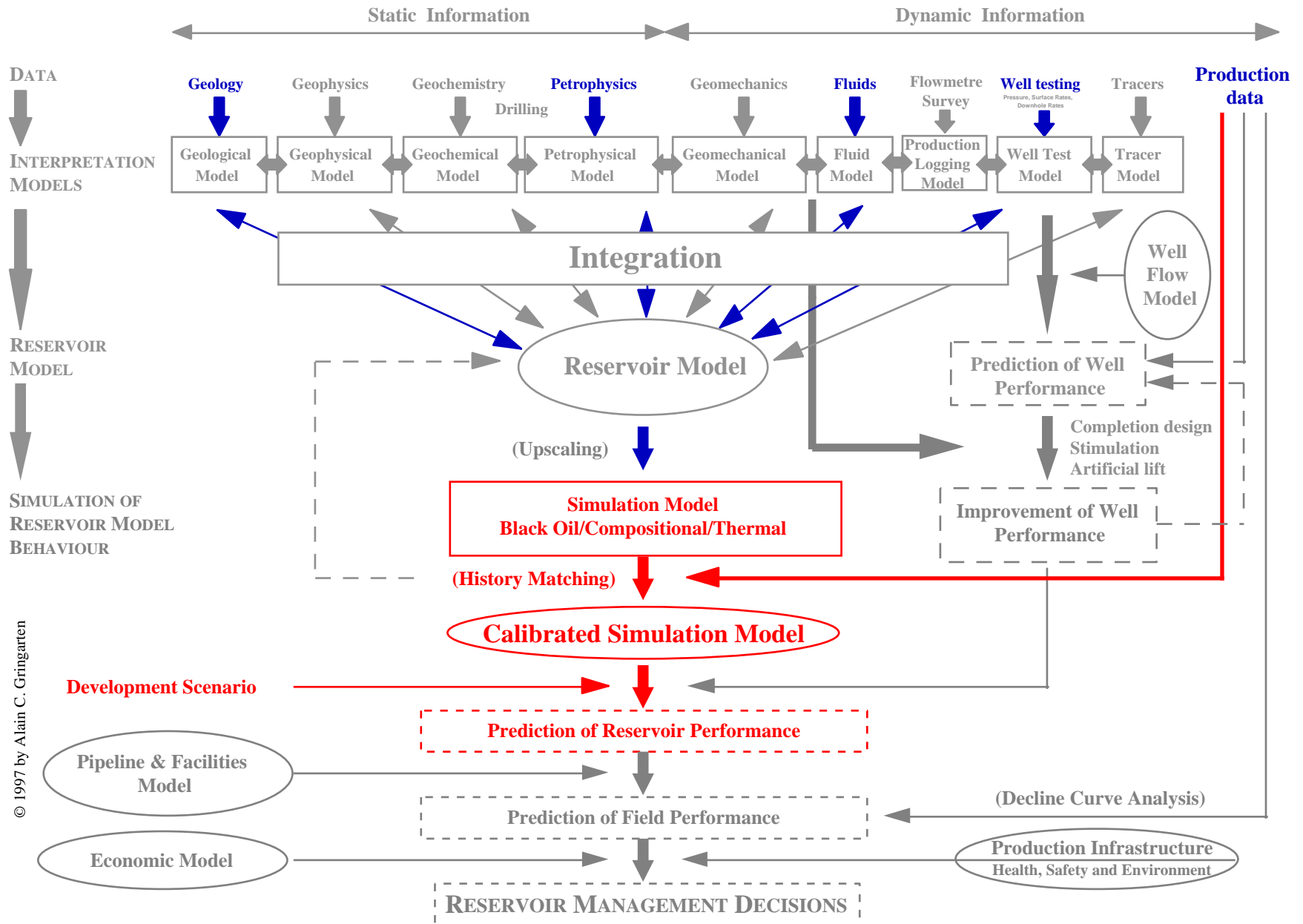
# DECLINE CURVE ANALYSIS



# RESERVOIR SIMULATION ( 1960's to 1970's)

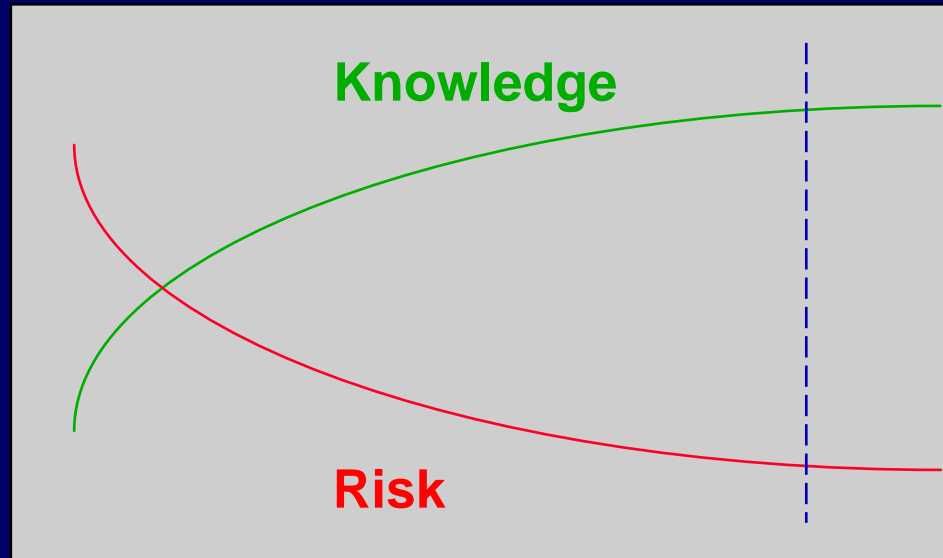


# RESERVOIR SIMULATION ( 1980's)



# FREQUENTLY ASKED QUESTION

HOW MUCH OF THIS PROCESS  
DO WE NEED TO GO THROUGH?



— MANAGEMENT PROCESS —>

NEED TO QUANTIFY THE RISK

# IMPLEMENTATION THROUGH NEW TECHNOLOGY

- **STOCHASTIC MODELLING**
- **ADAPTIVE HISTORY MATCHING**
- **RESERVOIR MONITORING**
- **NEW MATHEMATICAL FORMULATIONS FOR SIMULATORS**
- **MULTIPHASE PIPELINE SIMULATORS**
- **MASSIVE PARALLEL PROCESSING**
- **KNOWLEDGE BASE SYSTEMS**
- **COMPUTER AIDED PRODUCTION (CAP) TOOLS**

# COMPUTER AIDED PRODUCTION (CAP) TOOLS

- **THE POWERFUL AND PROVEN COMPUTER TECHNOLOGIES**
- **THAT HAVE BEEN USED BY SPECIALISTS**
- **BEING MADE AVAILABLE TO AND USABLE BY THE PRACTISING PROFESSIONAL**

# NEEDS OF THE PRACTISING PROFESSIONAL

- EASE-OF-USE
- PRODUCTIVITY

- TRANSPARENT TECHNOLOGY
- TASK ORIENTED APPROACH
- KNOWLEDGE BASED SYSTEMS
- **METHODOLOGY** ( HENCE REPEATABILITY)

# CONTENT

- RESERVOIR MANAGEMENT PROCESS
  - DEFINITION
  - OBJECTIVES
  - METHODOLOGY
  - IMPLEMENTATION
- IMPACT ON COMPETITIVE ADVANTAGE
- PETROLEUM ENGINEERING CURRICULUM

# COMPETITIVE ADVANTAGE

## IF TOOLS BECOME STANDARD

- METHODOLOGY
- SOFTWARE

## COMPETITIVE ADVANTAGE MUST BE

→ THE UNDERSTANDING OF FUNDAMENTALS

→ KNOW-HOW

**Example: Well Test Analysis**

# WELL TEST ANALYSIS

## BREAKTHROUGH IN THE 1980'S

- FROM INDIVIDUAL METHODS GIVING DIFFERENT ANSWERS TO AN INTEGRATED METHODOLOGY BASED ON SIGNAL THEORY
- WELL TEST ANALYSIS SOFTWARE
- PERSONAL COMPUTERS
- DIFFERENT INTERPRETERS USING THE SAME METHODOLOGY GET THE SAME ANSWERS

## SIDE EFFECTS

→ ERRONEOUS ANALYSES, FASTER

## SOLUTION

→ EDUCATION / TRAINING

# CONTENT

- RESERVOIR MANAGEMENT PROCESS
  - DEFINITION
  - OBJECTIVES
  - METHODOLOGY
  - IMPLEMENTATION
- IMPACT ON COMPETITIVE ADVANTAGE
- PETROLEUM ENGINEERING CURRICULUM

# NEW CURRICULUM

## SPECIALISTS THAT KNOW HOW TO WORK EFFECTIVELY IN MULTI-DISCIPLINARY TEAMS

### Fundamental Understanding of:

Reservoir Characterisation, Reservoir Modelling, Reservoir Simulation, and Field Management

The Processes for Integrating and Processing All Available Information in Order to Make Reservoir Management Decisions

- Work Flow Concepts
- Links Between the Various Types of Data

# MSc Specifications

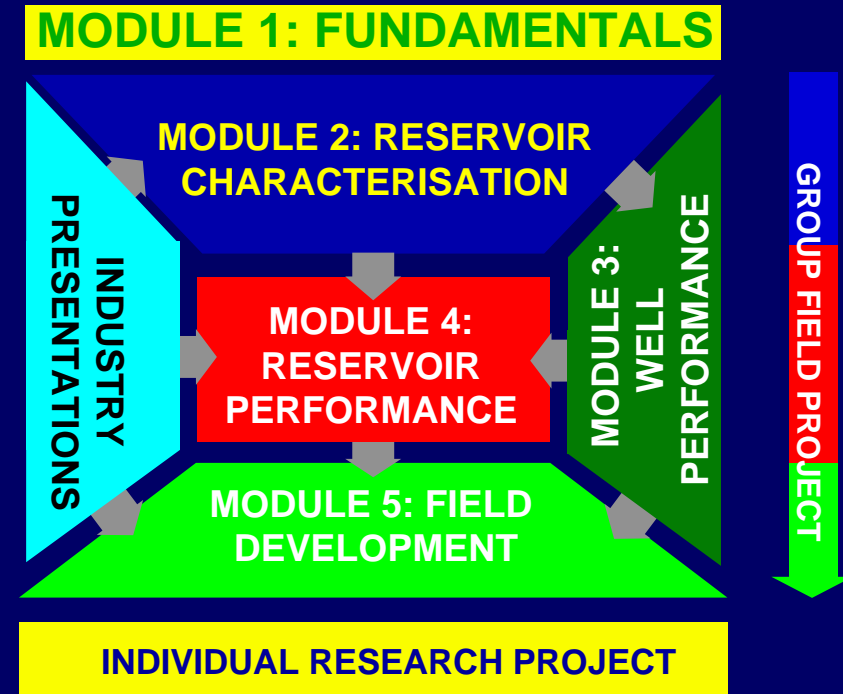
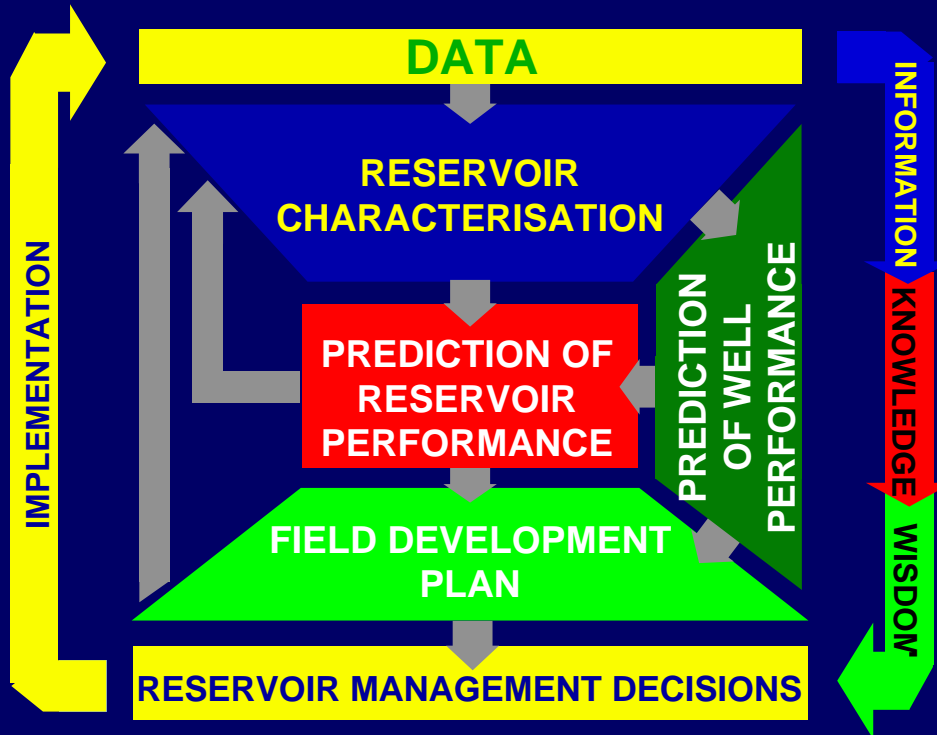
- Follow the reservoir management process

# EXAMPLE:

## THE MSc IN PETROLEUM ENGINEERING AT IMPERIAL COLLEGE

### THE RESERVOIR MANAGEMENT PROCESS

### THE MSc IN PETROLEUM ENGINEERING



# MSc Specifications

- ❑ Follow the reservoir management process
- ❑ Lectures only by experts in their fields

# MSc Specifications

- ❑ Follow the reservoir management process
- ❑ Lectures only by experts in their fields
- ❑ **Students with fundamental background**

# MSc Specifications

- ❑ Follow the reservoir management process
- ❑ Lectures only by experts in their fields
- ❑ Students with fundamental background
- ❑ **Fundamental / Application / Support courses**

October	FUNDAMENTALS 103 hrs	<p>Introduction</p> <p>Basic Petroleum Geology</p> <p>Basic Petroleum Geophysics</p> <p>Rock properties</p> <p>Sub-Surface Mapping</p> <p>Reservoir Fluids</p> <p>Hydrocarbons in-place and Reserves</p> <p>Production Mechanisms</p> <p>Flow In Porous Media</p>
November		<p>Drilling</p> <p>Introduction to petroleum economics</p>
December	RESERVOIR CHARACTERIZATION 183 hrs	<p>Geological, geophysical and geochemical modeling</p> <p>Geomechanics</p> <p>Petrophysics</p> <p>Production logging</p> <p>Fluid sampling and analysis</p> <p>Well Testing</p> <p>Integration into reservoir model</p> <p>Group Project Phase 1: Reservoir Characterization</p>

January	WELL 42	<p>Well completion practices</p> <p>Principles of well production</p>
February	RESERVOIR 114	<p>Reservoir Performance prediction</p> <p>Numerical Reservoir Performance predictors</p> <p>Upscaling</p> <p>Practical use of numerical simulators</p> <p>History matching, predictions and optimisation</p> <p>Group Project Phase 2: Predictions and Well Placement Optimization</p>
March	FIELD DEVELOPMENT 96	<p>Process engineering/surface facilities</p> <p>Extending field life and improved oil recovery</p> <p>Health, safety and environment</p> <p>Economics</p> <p>Group Project Phase 3: Surface Facilities and Development Plan</p>
Early May	EXAMS	
May to September	INDIVIDUAL PROJECT	

# MSc Specifications

- ❑ Follow the reservoir management process
- ❑ Lectures only by experts in their fields
- ❑ Students with fundamental background
- ❑ Fundamental / Application / Support courses
- ❑ **Block teaching**

# MSc Specifications

- Follow the reservoir management process
- Lectures only by experts in their fields
- Students with fundamental background
- Fundamental / Application / Support courses
- Block teaching
- Lectures/notes coordinated and integrated

# MSc Specifications

- Follow the reservoir management process
- Lectures only by experts in their fields
- Students with fundamental background
- Fundamental / Application / Support courses
- Block teaching
- Lectures/notes coordinated and integrated
- Integration with Petroleum Geoscience

# MSc in PETROLEUM ENGINEERING

# MSc in PETROLEUM GEOSCIENCE

Petroleum Geology, Petroleum Geophysics, Rock Properties  
**Geological Field trip**

Reservoir Fluids  
Drilling  
STOOIP & Reserves  
Flow in Porous Media  
Production Mechanisms

Development Geology  
and Reservoir Modelling

**Petroleum Engineering**

Reservoir Geology, Geophysics and Geochemistry  
Petrophysics & Formation Evaluation

Fluid Sampling & Analysis  
Production Logging  
Well Test Analysis

Geophysics  
Structural & Stratigraphic Analysis  
of Sedimentary Basins

Integration into Reservoir Model  
**Maureen Group Project (Reservoir Characterisation)**

Geomechanics  
Well Performance

Basin Modelling  
Structures, Fluids & Pressures

Petroleum Economics

Reservoir Performance  
Field Development

Geostatistics  
Sequence stratigraphy

**Maureen Group Project  
(Colin Wall Award)**

**Group project  
(Barrel Award)**

Individual Research Project

Individual Research Project

TERM 1

TERM 2-4

FUNDAMENTALS

RESERVOIR CHARACTERISATION

# MSc Specifications

- Follow the reservoir management process
- Lectures only by experts in their fields
- Students with fundamental background
- Fundamental / Application / Support courses
- Block teaching
- Lectures/notes coordinated and integrated
- Integration with Petroleum Geoscience
- Teach prevailing commercial software**

# MSc Specifications

- Follow the reservoir management process
- Lectures only by experts in their fields
- Students with fundamental background
- Fundamental / Application / Support courses
- Block teaching
- Lectures/notes coordinated and integrated
- Integration with Petroleum Geoscience
- Teach prevailing commercial software
- Use actual field data**

# Use of field data

- **Tutorials for taught courses**

- **Group field project**

  - **Phase 1: Reservoir characterisation**

    - 16 teams (Petroleum Engineering+Geoscience)**

  - **Phases 2: Production planning**

    - 8 teams (Petroleum Engineering)**

  - **Phase 3: Field development**

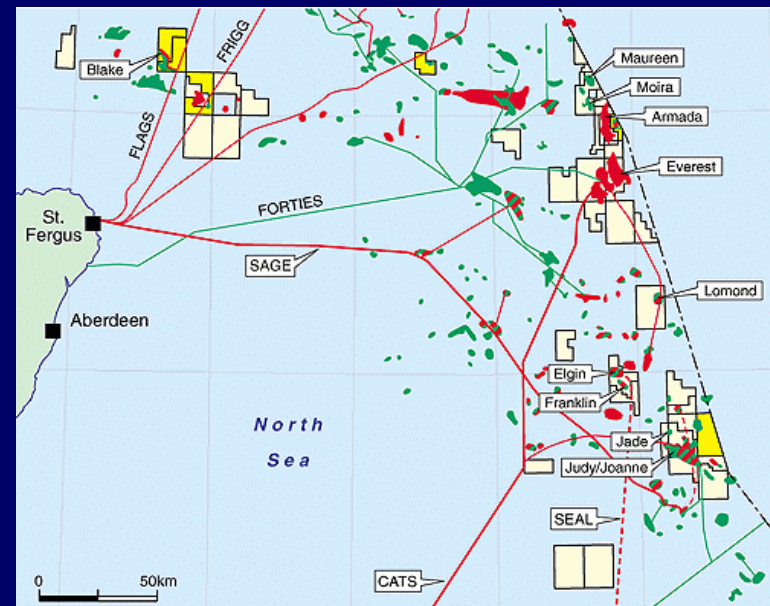
    - 8 teams (Petroleum Engineering)**

- **Individual research projects**

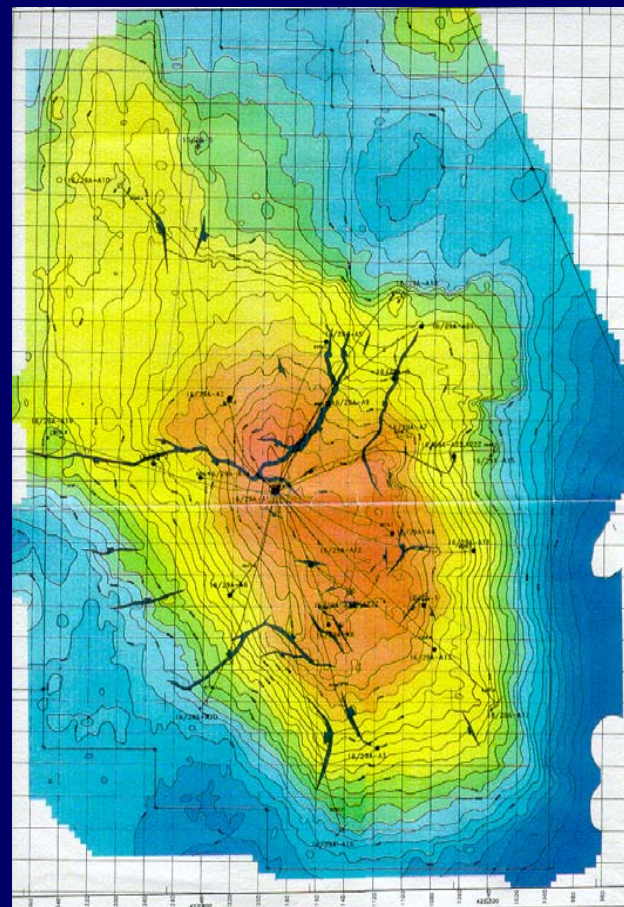
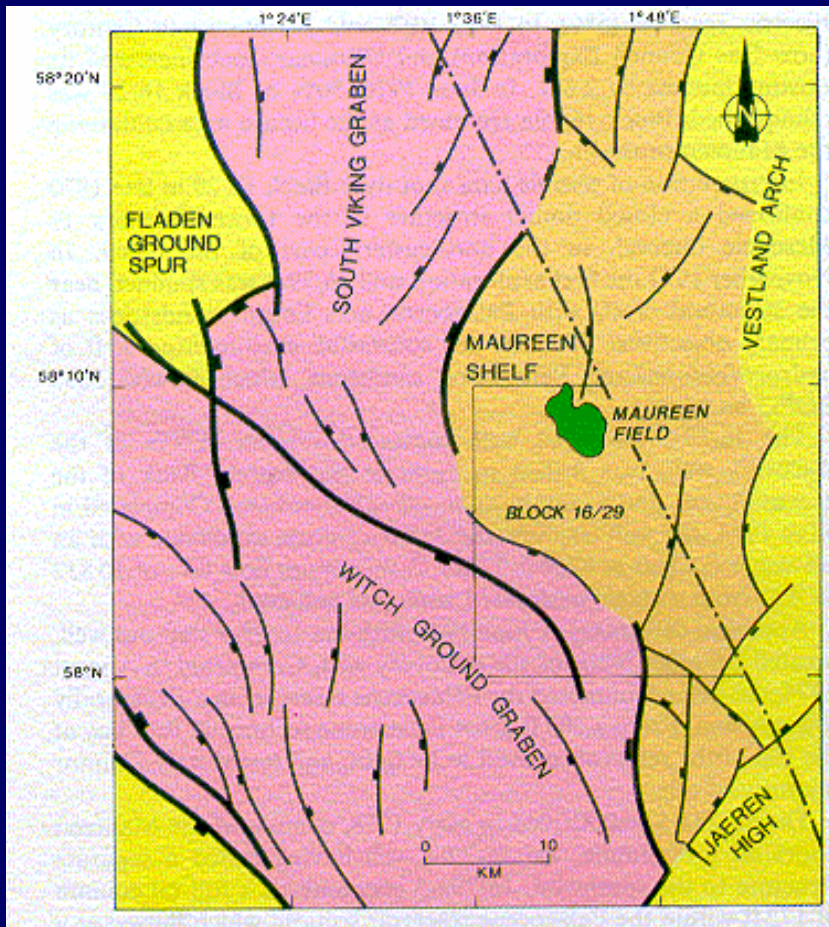
# Field data: Maureen Field

- ❑ Block 16/29a (UK sector of the North Sea)
- ❑ Phillips UK operator
- ❑ 1983-1999
- ❑ 4 appraisal, 12 production and 7 water injection wells

seismic traces and interpreted maps;  
geological maps; core photographs; routine and special core analysis reports; PVT analysis reports; RFT data; DST and production test data; monthly production data



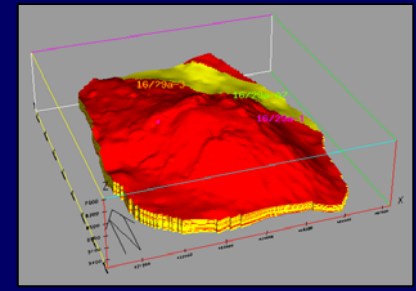
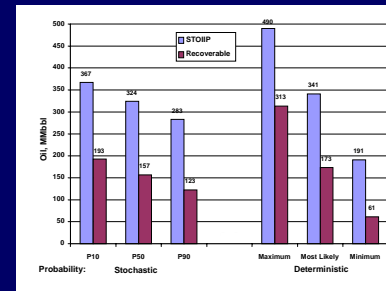
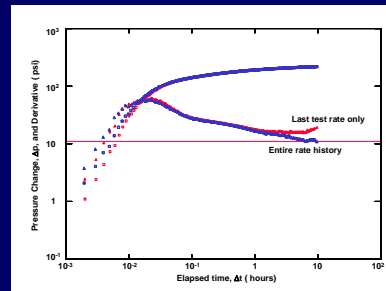
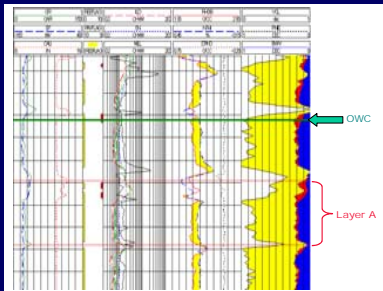
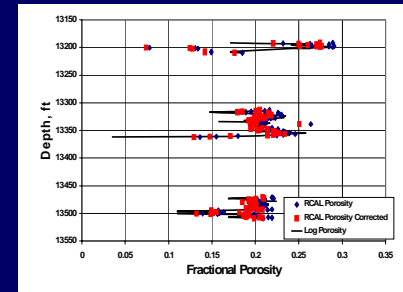
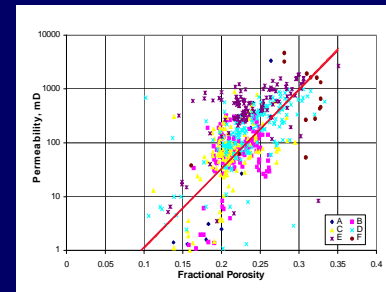
# Field data: Maureen Field



# Maureen Group Field Project

## Phase 1: Reservoir characterisation 10 days, December

- 5-6 wells
- STOIP
- Reserve estimates
- Preliminary 3D model

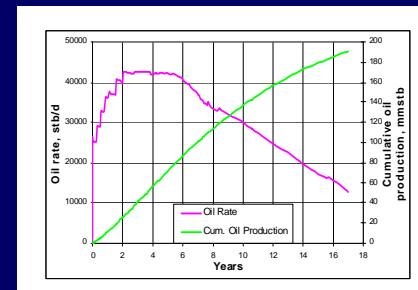
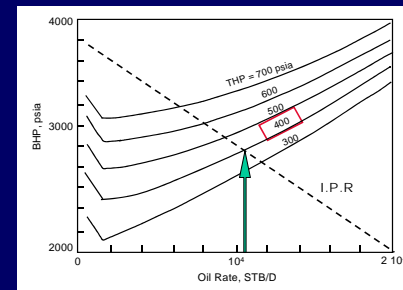
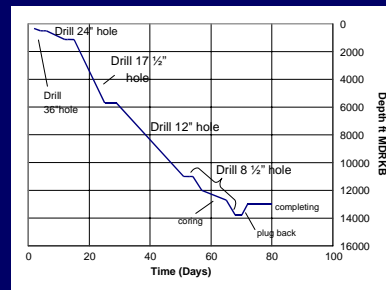
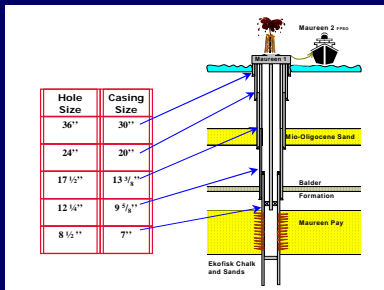
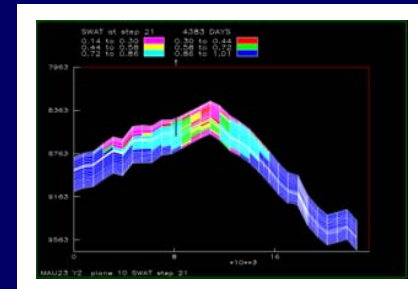
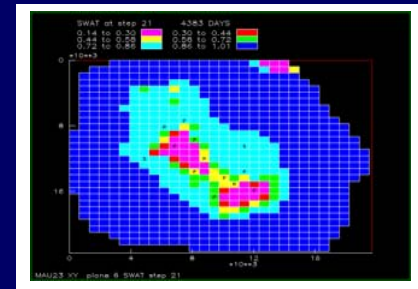
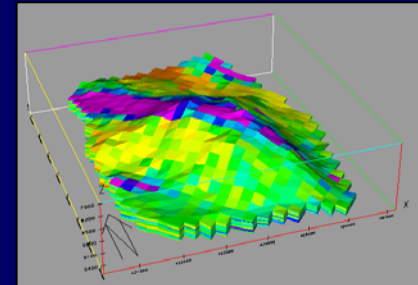
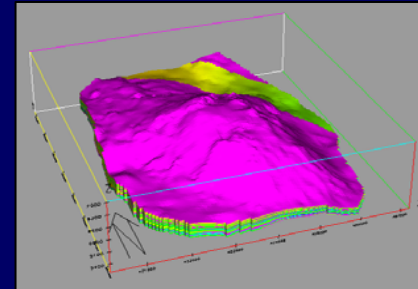


# Maureen Group Field Project

## Phase 2: Well placement & Production Optimization

6 days, February

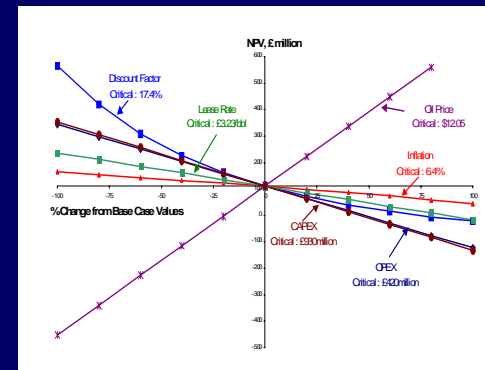
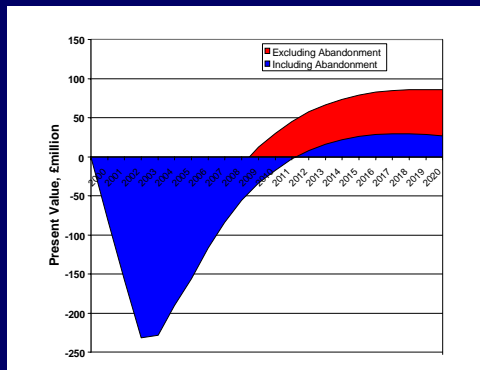
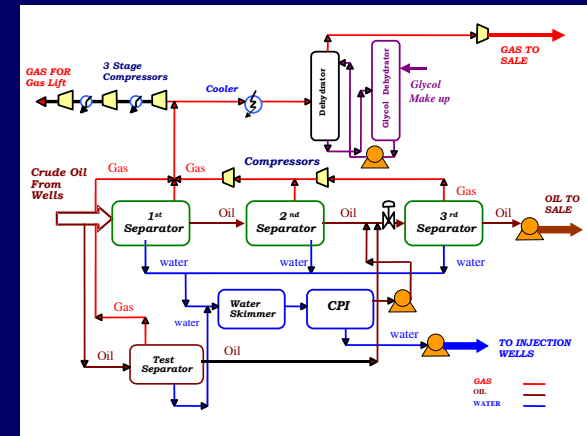
- ❑ simulation model
- ❑ optimized well placement plan
- ❑ oil recovery
- ❑ cumulative oil production
- ❑ optimized well design
- ❑ artificial lift options
- ❑ a drilling plan
- ❑ casing design



# Maureen GroupField Project

## Phase 3: Development plan 10 days, March

- ❑ improved recovery plan
- ❑ surface production facilities
- ❑ HSE plan
- ❑ economic viability
- ❑ abandonment plan
- ❑ assessment of risks
- ❑ Colin Wall prize



# THE ULTIMATE RESERVOIR MANAGEMENT GOAL

- TO MODEL A PETROLEUM RESERVOIR AND ASSOCIATED WELL AND SURFACE FACILITIES WITH SUCH AN ACCURACY
- THAT ON-GOING PREDICTIONS CAN BE USED WITH CONFIDENCE TO OPTIMISE PRODUCTION OPERATIONS, INCREASE RECOVERY AND REDUCE OPERATING COSTS
- THEREBY SUBSTANTIALLY INCREASING ECONOMIC RETURN WITHIN MANAGEMENT GUIDELINES